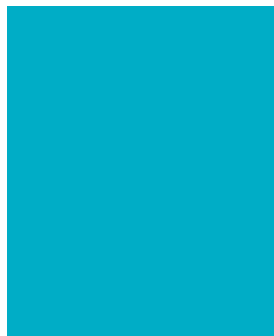


# NHS England - Birmingham, Solihull and the Black Country Area Team



Presentation to Health  
and Wellbeing Boards



**“High quality care  
for all, now and for  
future generations”**

# NHS England Overview



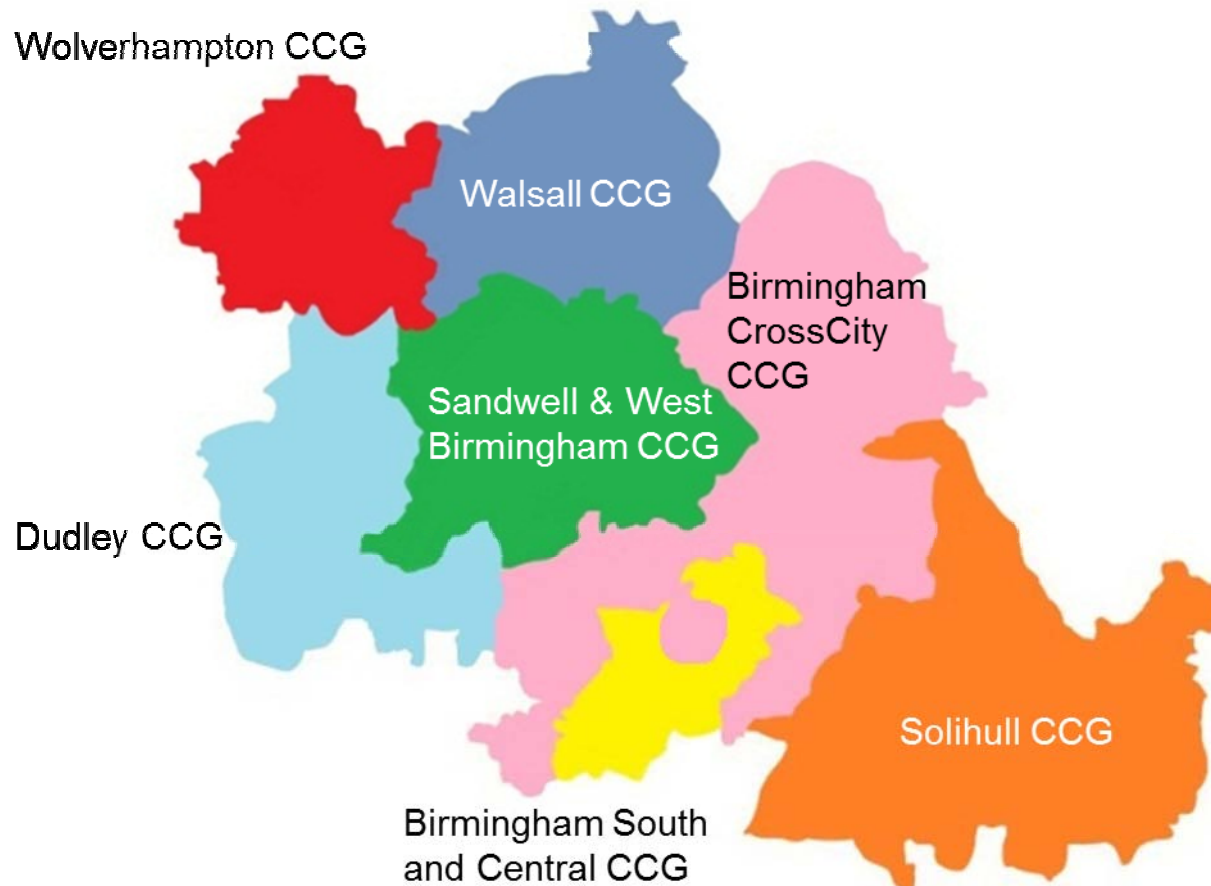
- NHS England is a new organisation established under the Health and Social Care Act from 1<sup>st</sup> April 2013
- NHS England operates within a Single Operating Model – 4 Regional Offices and 28 Area Teams (8 ATs and 61 CCGs across Midlands and East Region)
- Supporting the work of NHS England and leading the creation of the new commissioning arrangements in conjunction with local partners through Health and Wellbeing Boards

# NHS England Aims and Ambitions



- To save and improve lives: to make people better when they are ill
- To design and deliver care around the needs and choices of each individual patient. To make the NHS the best customer service in the world
- To ensure that every person who comes in to contact with the NHS is treated fairly and equally, whether a patient or a member of staff
- To allocate valuable public resources to secure the best possible outcomes for patients now and in future generations
- To uphold the NHS Constitution. This says the NHS belongs to us all

# Area Team Overview



- 7 CCGs across the patch – Wolverhampton, Walsall, Birmingham Cross City, Sandwell & West Birmingham, Solihull, Birmingham South and Central and Dudley
- 143 people in new roles within the Area Team for Birmingham, Solihull and the Black Country. In addition to Family Health Services (FHS) for registration of patients with contractors
- Covers area of 6 Local Authorities
- CCGs supported by Central Midlands Commissioning Support Unit

# Area Team Executive Staff



Members of the Area Team are based at St Chads Court in Birmingham. Senior members of the Area Team are:

- Area Director - Wendy Saviour
- Nursing and Quality Director - Fay Baillie
- Commissioning Director - Karen Helliwell
- Operations and Delivery Director - Les Williams
- Finance Director - Alison Taylor
- Medical Director – Vacant as at 1 April 2013. Interviews set for 25<sup>th</sup> June

# Area Team Functions



Area Teams in England share the same core functions, with responsibility for:

- CCG development and assurance
- Emergency Preparedness, Resilience and Response
- Quality and safety
- Partnerships, includes Local Authorities, particularly through Health and Wellbeing Boards
- Configuration
- System oversight.
- Commissioning a range of services directly

# Direct Commissioning



- All Area Teams have direct commissioning responsibility for GP, dental, pharmacy and optometry services. The Area Teams also commission public health services for children under five, screening and vaccination and immunisation
- Birmingham, Solihull and Black Country Area Team is one of 10 specialised commissioning hubs nationwide on behalf of the West Midlands. (Further details on these functions will be provided at a later date)
- Health and Justice Commissioning led by Shropshire and Staffordshire AT on behalf of the West Midlands
- Armed Forces Commissioning led by Derbyshire and Nottinghamshire AT on behalf of the West Midlands



# Area Team assurance role



- Oversight of authorisation process and guidance to CCGs on discharge of any outstanding conditions
- Holding CCGs and directly commissioned services to account for the delivery of the NHS Constitution and Mandate pledges. Statutory duty to engage Health and Wellbeing Boards in the annual assessment of CCGs
- Ensuring support and development for CCGs where necessary in relation to authorisation, assurance and development journey / maturity model
- System management role across organisations within the area team footprint
- Emergency Preparedness, Resilience and Response (EPRR)

# Primary Care Commissioning & Development



The primary care directorate of the Area Team has responsibility for over 2000 primary care contracts covering GP, Dental, community pharmacy and optometry services

## **Priorities for 2013/14**

- Develop a primary care strategy which reduces inequalities and unacceptable variation in primary care and improves outcomes for patients.
- Establish a consistent approach to local professional networks across dental, pharmacy and eye care services
- Develop fully integrated approach to the commissioning of primary secondary and tertiary dental services and to promote access to NHS dentistry

## **Risks and challenges**

- Delivering the QIPP agenda
- Aligning the different approaches of the previous eight organisations and implementing the single operating model for primary care

## **Next Steps**

- Continuing to develop relationships with CCGs, HWBBs and professional bodies to deliver the primary care agenda

# Public Health - Immunisations & Vaccinations



The Public Health Commissioning Team has responsibility for commissioning the nationally agreed screening and immunisation programmes outlined within the Section 7a agreement between the Department of Health and Public Health England

- This includes the breadth of all immunisation, cancer and non cancer programmes

## Local Priorities for 2013/14

- Maintaining and building on current performance across the programmes
- Review commissioning intentions against the Section 7a specifications, identify gaps and work with providers to address these
- Re-procure the Diabetic Eye Screening Programme across the entire area
- Support providers to maximise uptake for MMR vaccination through the catch up programme
- Ensure governance arrangements are put in place to ensure a high quality system that reduces unacceptable variation

- Implementation of new immunisation programmes including rotavirus, shingles, MenC and the introduction of seasonal influenza for some children

## Risks and challenges

- Ensuring that adequate capacity exists to deliver against national specifications
- Reducing inequalities in uptake of screening and immunisations

## Next steps

- Ensure robust governance arrangements are in place
- Continuing to establish effective mechanisms to engage with Local Authorities and Directors of Public Health and other stakeholders

# Early Years Intervention / Health Visiting



The Public Health team is responsible for commissioning key programmes providing universal and targeted support for families with young children which include:

- Health Visiting
- Family Nurse Partnership ( FNP) programme - is an evidence-based, preventive programme for vulnerable first time young mothers
- Healthy Child Programme for 0-5's

## **Priorities for 2013/14**

- The expansion and transformation of health visiting services and to meet the agreed training and workforce trajectories
- Embed the Family Nurse Partnership and plan to meet any expansion commitments
- Develop a plan to implement the new Child Health Information Service (CHIS) Specification

## **Risks and challenges**

- Ensuring the recruitment and retention of health visitors to reach the workforce trajectory
- Ensuring a robust CHIS system which provides timely, accurate and accessible data
- Integrated working of the 0 – 5 services with other statutory agencies, the voluntary and community sector to ensure effective use of resources and improved outcomes

## **Next steps**

- Establish arrangements for coordinated and integrated commissioning of HCP (0-5) with commissioning of other health and social care services for children, including LA commissioning of HCP 5-19
- Work with our providers to share and understand their plans for transforming the health visitor service

# Quality and Safety - Winterbourne



Pivotal local leadership role for H&WBBs in delivering commitments made in the Winterbourne View Concordat

## **Priorities for 2013/14**

- **System-wide commitment to objectives including from April 2013 that commissioners will set out:**  
*'a joint strategic plan to commission the local range of health, housing and care support services to meet the needs of children, young people and adults with challenging behaviour in their area'*
- **H&WBBs opportunity to challenge the ambition of the plan and to ensure local infrastructure to support delivery is in place**
- **Active interest in objectives to complete care reviews by June 2013**

- **H&WBBs are well placed to agree establishment of pooled budgets as a promoter for the delivery of integrated care**

- **H&WBBs role in provision of transparent publicly available assurance about local progress**

# Summary



Working in collaboration with local stakeholders the Area Team will ensure robust and focused responses are made to the demands for savings and the growing costs of healthcare, set against the backdrop of an ageing population and rising birth rates.

- The work of the Area Team will enable the system to deliver a **shared purpose** and **better outcomes** to deliver the Government's Mandate and Outcomes Framework
- The Area Team will be an **exemplar in commissioning**
- It will work **collaboratively and system-wide** to drive improvements. Health and Wellbeing Boards are key to the future success of the local health economy.
- The Area Team will be **patient centred** – every pound spent with the patient in mind